

Date of Meeting	Title	Type of Report	Cabinet Member & Leader Officer	Decision Maker	Public or Private
4 th August 2025	WNHC Report on Performance against Business Plan during 2024/2025		Cllr Alistair Beales – Leader Alexa Baker – Monitoring Officer	Shareholder Committee	Partially Exempt
	WNHC Final Business Delivery Plan for 2025/2026		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)	Shareholder Committee	Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	WNPL Report on Performance against Business Plan during 2024/2025		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)	Shareholder Committee	Partially Exempt
	WNPL Final Business Delivery Plan for 2025/2026		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)	Shareholder Committee	Private – Contains exempt information under para 3 – information relating to the

					business affairs of any person (including the authority)
	Consultation on Loan Facility to WNHC		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)	Shareholder Committee	Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	Loan Facility Update for WNPL		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)	Shareholder Committee	Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	Standing item for any Reserved Matters				Public/Exempt

October 2025	Report on WNHC Financial Performance during 2024/2025		Cllr Alistair Beales – Leader Alexa Baker – Monitoring Officer		Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	WNHC 6 monthly governance assurance Report (incl financial, risk, internal audit, etc)		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	WNPL 6 monthly governance assurance Report (incl financial, risk, audit, policy)		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		Public
	Reserved Matter: Loan Facility WNHC		Duncan Hall/Karl Patterson		Private – Contains exempt information under para 3 – information

			(relevant Directors of Boards to be invited)		relating to the business affairs of any person (including the authority)
	Loan Facility Update for WNPL		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	Standing item for any Reserved Matters				
January 2026	Annual Review of Governance Documents for WNHC and WNPL		Cllr Alistair Beales – Leader Alexa Baker – Monitoring Officer		Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)

	Report on WNPL Financial Performance during 2024/2025		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	Status of Alive West Norfolk				
	Mid-year update from WNHC on performance against current Business Plan		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		Partially Exempt
	Draft WNHC Business Plan for 2026/2027		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)

	Mid-year update from WNPL on performance against current Business Plan		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		Partially Exempt
	Draft WNPL Business Plan for 2026/2027		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	Loan Facility Update for WNPL		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	Standing item for any Reserved Matters				

March 2026	WNHC Final Business Plan for 2026/2027		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	WNPL Final Business Plan for 2026/2027		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		Private – Contains exempt information under para 3 – information relating to the business affairs of any person (including the authority)
	WNHC 6 monthly governance assurance Report (incl financial, risk, internal audit, etc)		Duncan Hall/Karl Patterson (relevant Directors of Boards to be invited)		
	WNPL 6 monthly governance assurance Report		Duncan Hall/Karl Patterson		

	(incl financial, risk, audit, policy)		(relevant Directors of Boards to be invited)		
	Standing item for any Reserved Matters				